



Gwendoline Cazenave
CEO Eurostar Group

Vincent Caure

Deputy for French citizens abroad (3rd Constituency)

Xavier Bertrand

President of the Hauts-de-France region

Olivier Cadic

Senator representing French citizens abroad

Sojan Joseph MP

Member of Parliament for Ashford

Natacha Bouchart

Mayor of Calais, President of Grand Calais Terres & Mers, Councillor of the Hauts-de-France region

Noel Ovenden

Council Leader, Ashford Borough Council

Stephanie Boucher

Secretary BBET

26th June 2025

Dear M. Deputy and Co-signatories,

Thank you for your letter of 4th June, which describes the concerns of people living near the stations of Ashford, Ebbsfleet and Calais-Fréthun.

Eurostar is engaged in an ambitious growth plan to which I am fully committed. The main objective is to transport 30 million passengers. To meet this growth plan, Eurostar is investing heavily in new rolling stock, in the enlargement of the London and Paris terminals, and in the depot at Temple Mills.

The investment into rolling stock is of the order of 2 billion euros, earmarked for the purchase of up to 50 new trains. Thus we need to ensure an high ROI and to concentrate on the main lines as well as the stations of London and Paris, where demand remains very high, while developing the network and the connectivity of the hubs.

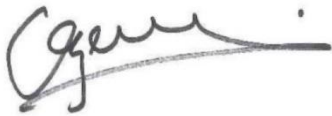
In this context, we are not in a position, at least in the short term, to re-open the Kent stations which would require significant resources and investment both on the part of Eurostar and by the authorities (border force in particular). The position is the same for Calais-Fréthun.

You mention the interest shown by other operators, and the report published by the ORR. It is quite conceivable that other operators may adopt a different approach. They will have the same opportunity to serve these stations.

My leadership team and I are in frequent contact with different stake-holders on this subject to discuss our projects and ambitions. I invite you to contact my team (Sandrine Renard, director's assistant, and Lukas Declercq, director of political affairs, to organise a discussion if you wish.

I reemaining at your disposal.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Gwendoline Cazenave'. The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Gwendoline Cazenave